



## MEASURING CUSTOMER RETENTION FOR E-COMMERCE PORTALS

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### Abstract

The banking industry all over the world has been going through a swift shift, and the Indian financial sector is also experiencing a significant change in the development design of its infrastructure. The proliferation of data innovations has resulted in improved tracking and fulfilment of obligations, in addition to the creation of different conveyance channels for online consumers. In addition, the wave of freedom that began in the middle of the 1990s has led to increased competition and more significant risks for the financial middle people and banks in India. These days, clients expect far higher levels of service from their financial institutions, which, if met, might result in significantly increased levels of customer satisfaction. Analysts in banking and marketing have paid a lot of attention to satisfying and maintaining customers, and the majority of their attention has been focused on detached banking. There is a requirement as well as the freedom to look at customer fulfilment and customer maintenance in relation to online banking now that there has been an increase in the number of highly educated climates and the proliferation of electronic commerce. Previous banking approaches to customer retention focused almost exclusively on customer loyalty and customer satisfaction, but they did not make any attempt to combine these concepts in a model that would also analyse or explain client retention. Despite the best efforts of investors, clients may still quit their banks if maintenance regulations are not sufficiently monitored. This outcome is independent of the level of enthusiasm with which investors seek to hold onto customers. In this inquiry, we take a detailed look at the many trends that might emerge in customer maintenance and customer satisfaction. As a result, it became necessary to implement a strategy that was comprehensive, coordinated, and all-encompassing in order to create an underlying model for the purpose of increasing customer fulfillment and customer maintenance. The flow research makes use of survey-based essential information to uncover the factors that determine customer satisfaction and customer retention. After conducting a survey of written material and having talks with bank executives as well as academicians, a Liker scale-based poll was developed for the purpose of guiding customers' perspective.

**Keywords:** E commerce, banking, consumer

## Introduction

Enhance or dissipate is the achievement mantra followed by the banking sector to thrive in the present time of cutthroat market by focusing on upgrades in the existing banking framework. This is done in order to flourish in the current time of the cutthroat market. The emergence of data innovation necessitated a shift in banking industry development toward directing more attention and resources into electronic conveyance channels. In the most recent number of years, one of the most important focal points has been placed on the application of new technology inside the banking sector. E-advances in the banking industry make it possible for a bank to expand their customer base more quickly and also boost their capacity for exceptional growth. Data innovation in the banking sector has established itself as a key column on which establishments of improved usefulness and enhanced productivity are placed for the purpose of increasing profit, lowering costs, and enhancing control (Girish and Peetha 1997; Furash, 1999; Robinson, 1998). In addition to this, it is the realisation of the "anywhere, at any rate, anytime" banking fantasy that clients have always wanted. Because of this, the banks have been forced to concentrate on developing new electronic relationships with their clientele. The satisfaction of customers and the upkeep of existing relationships are gradually becoming increasingly important as success criteria in online banking. E-banking can be useful, but it does demand a strong focus not just on the acquisition of new customers but also on the upkeep of the clients who are already on the books. It is very important to take note of the fact that the cost of acquisition in online banking is around 20–40 percent more than that of conventional unconnected company. Consequently, developing high consumer esteem depends heavily on establishing and maintaining long-term relationships with customers.

## Advancement and Development of E-banking in India

The term "e-banking" refers to a variety of different electronic administrations. The newly created nations all have fully functional virtual banks that can do e-banking and recall all previous banking activities. According to the International Monetary Fund (IMF, 2001), e-banking is defined as the provision of all banking products and services through electronic conveyance stations. This includes web banking, phone banking, and other electronic conveyance stations. E-banking has its roots in the organisation of services via electronic methods, such as ATMs and phone exchanges. While in the UK, check cards and Mastercards are used extensively for making online payments, which are an essential component of e-banking activities. Consequently, all statements are generated as a result of these transactions. The banking system in India has also undergone a period of innovation, which has resulted in the introduction of Automated Teller Machines (ATM), electronic clearing cards such as debit and credit cards, internet banking, mobile banking, tele banking, electronic clearing services, electronic fund transfer, smart cards, and various prepaid payment instruments.

Customers participating in electronic banking may check their account balances and engage in financial transactions from virtually any location on the earth by logging into the Internet. Web banking can, at its most fundamental, imply that a financial institution creates a website page on which it provides information about its many products and services. At a high level, it may comprise the organisation of services such as

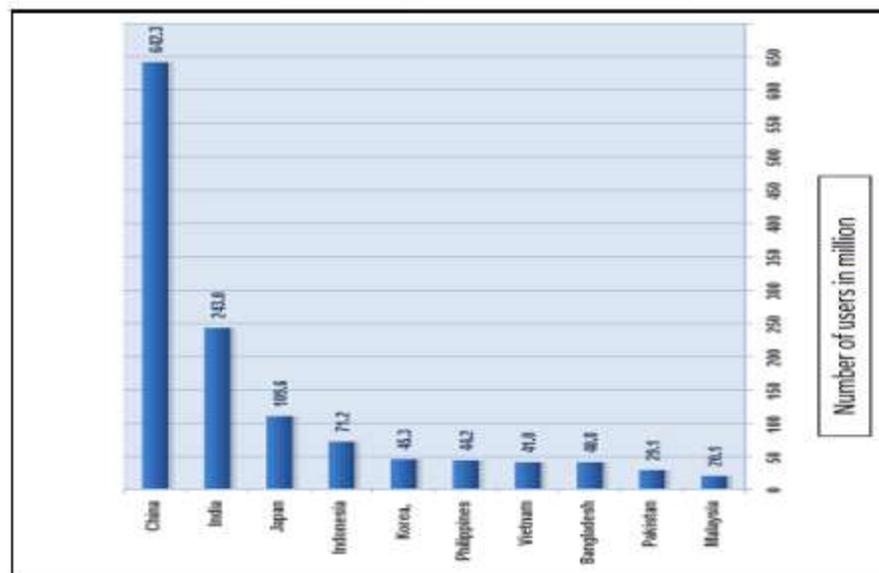
gaining access to accounts, moving assets, acquiring monetary things, or providing administrations through the use of the internet. This type of web-based banking is referred to as "conditional" banking.

One can trace the development of online banking in India all the way back to 1996. The Indian banking business is currently in the midst of an IT transition, and as a result, there has been an increase in the amount of automation in the banking sector. When everything is taken into consideration, new private area banks and unknown area banks have an advantage over open area banks. In any case, over the course of the most recent few years, the latter are furthermore throughout the time spent making headway in gaining footing in placing an interest in innovation. In India, ICICI Bank and HDFC Bank have established themselves as leaders in the field of online banking. Back in 1996, ICICI Bank was the first bank in quite some time to offer Internet banking for a limited spectrum of services, such as access to account data and communication interestingly route. Subsequently, the bank began transferring reserves across its branches. Later on, ICICI also started participating in e-trading, which allowed them to provide a wider range of bundled products and services to its clientele.

Despite the fact that 1996–1998 was the period in which Internet banking was first adopted in India, its use did not become significant until 1999, when ICICI Bank, HDFC Bank, Citibank, and IndusInd Bank were all given access to the invention. E-banking in India is governed by a variety of laws, rules, and regulations, including the Banking Regulations Act of 1949, the Reserve Bank of India Act of 1934, the Information Technology Act of 2000, the Indian Contract Act of 1872, the Indian Evidence Act of 1872, the Foreign Exchange Management Act of 1999, the Negotiable Instruments Act of 1881, and many others. These regulations and recommendations are meant to make e-exchanges completely safe and free from any and all damage. An investigation that was carried out by Gupta (2006) revealed that different information security arrangements and extensive administrative systems for e-banking are present in developed nations, but that these do not yet exist in India, where the industry is still in its formative stages of development.

### **E-banking administrations in India: Current Scenario**

Every single scheduled bank that operates in India went through the process of fully automating their operations between the years 2012 and 2013, and all of their branches are now operating on the centre banking stage (RBI, 2013). According to Figure 1.1, as of June 2014, there were 243 million consumers employing Internet services out of a total population of 1.3 billion people. It has been shown that ten percent of these clients make use of the online banking services available to them (internetworldstats.com). According to a report that was published by Mckinsey in 2014 on the subject of digital banking in Asia, the number of clients using digital banking services in India is expected to reach 450 million by the year 2020. The sector of advanced instalments is now undergoing rapid development and will mostly be gathering customers through the internet business market. It was valued at around \$16 billion in 2013, and it is anticipated that it would reach \$56 billion by the year 2023. Because over half of India's population consists of working professionals and falls within the age range of 18 to 35 years, these evaluations may keep the country's economy in an unstable state. Due to the fact that this age group accounts for 90 percent of internet clients, this may serve as an incentive to drive up the market for web-based businesses in India (Kohli, 2014).



**Figure 1.1 Top 10 countries of Asia indicating internet users in the respective countries.**

## Objectives

1. To discover the powerful determinants of customer maintenance and customer fulfillment in e-banking.
2. To explore the interrelationships between develops customer maintenance and customer fulfillment in e-banking.
3. To analyze the demeanor of clients and non-clients towards e-banking regarding factors, specifically; accommodation, security, cost and innovation.

## E-Commerce Business Models

**B2B:** One company to another company E-commerce makes possible the engagement and transaction of businesses beyond organisational boundaries. This kind of online company requires a minimum of two separate business organisations to properly interact with one another and transact business with one another. This paradigm makes it easier to handle nearly all aspects of an organization's interactions with other organisations, including inventory management, channel management, distribution management, delivery management, and payment administration. After the initial setup, the majority of the processes in this model may be used for a longer period of time, which results in reduced ongoing operational costs.

**B2C:** It is the form of company that is used the most frequently in e-commerce and provides customers with the opportunity to select and make a purchase through internet from a greater range of seller at a better price. This concept makes it easier for businesses to do transactions with their customers. Because there are no longer any need for middle men to be involved in the transaction, both the buyer and the seller benefit from a decrease in the overall transaction costs.

**C2B:** Is a paradigm of electronic commerce in which the transactions are initiated by consumers who have a predetermined set of requirements for a product or service. It is the duty of businesses involved in e-commerce to satisfy the needs and expectations of their consumers. It gives the customers the ability to choose the pricing of the product or service that is being given.

**C2C:** is a concept of electronic commerce that enables customers who are linked to one another over the internet to engage in the buying and selling of goods and services with one another. It makes it possible for people to offer their wares or services to other people on an individual basis at prices established by the market.

### ***Retention Strategies of E-Commerce Business***

Responsiveness, contact point, convenience, merchandising, site design, security, serviceability, contact interaction customisation, and care are among the aspects that are regarded to be relevant towards the purchase choice of e-commerce customers.

**Responsiveness:** Influencing factor that comes under this context are clear state of return policy, quality guarantee and refund policy.

**Contact Point:** Influencing factor that comes under this context are Support system available such as online chatting, email and phone.

**Convenience:** Influencing factor that comes under this context are Easy to find what you want.

**Merchandising:** Influencing factor that comes under this context are one stop purchase, variety of offerings and numbers of offerings.

**Site Design:** Influencing factor that comes under this context are good website designs, easy navigation, updated information and easy to recall.

**Security:** Influencing factor that comes under this context are personal Information security and financial security such as transaction and personal details.

**Serviceability:** Influencing factor that comes under this context are Prompt delivery, complaint handling and good packaging

**Customization:** Influencing factor that comes under this context are recommendations according to the preferences of customers.

**Cultivation:** Influencing factor that comes under this context are offers and discounts provide to customers in order retain them.

**Care:** Influencing factor that comes under this context are pre and post sales services

**Contact Interactivity:** Influencing factor that comes under this context are wide information coverage

### **Theory concerning customer retention**

In this section, I will begin by discussing the motivation behind why businesses invest their time and money into developing strategies to keep existing customers. After that, I will go over the many aspects of maintaining relationships with existing customers. In addition, I will do an analysis of these components and determine the elements that impact the retention of customers. These criteria are more closely related to the actual operations of the firm, which can help boost customer retention.

### **Why customer retention?**

The benefits of customer retention are well recognized by great number of researchers. The customer retention brings more profit and save cost. Healy (1999) found that the long term customer tends to buy more, they provide positive influence on the world of mouth and they take less time of the company, also they are less sensitive to price. Reichheld and Kenny (1990) and Hurey (2004) indicate in their research, it is more cost efficient to keep existing customer than to acquire the new ones. According to the data to require a new customer cost five times than to retain an existing customer. Replace the lost customer by acquiring new customer is cost more from the business. The reason is the action of acquiring a new customer is always staying in the starting stage of the commercial relationship. At this stage the business needs to pay more to get the customer's participation. Thus, the common understanding of customer retention is long term customer bring more revenue and cost less to keep the long term customer than to acquire new customer. Customer retention is one powerful tool to achieve business success. But what influence customer retention? First we should know the different aspects (components) of customer retention.

### **Components of customer retention**

What constructs lead to customer retention? Kotler (1994) even said "the key to customer retention is the customer satisfaction". Lots of books point out that customer satisfaction is the necessary premise for customer retention. Is that so? And is that only customer satisfaction could bring us customer retention? The answer is no, there are more components. Hennig-Thurau and Klee (1997.740) discovered some more information on this area and they provide a new model of customer retention.

### **Conclusion**

Advancements in banking area should prompt reasonableness, convenience and less expensive rates to the customers or, more than likely it won't serve the requirements of the general public. E-banking is huge accomplishment round the world as it is utilized productively and ends up being savvy for every one of its highlights both for the bank just as for the customer. It brought about changing the customer's demeanor

towards e-banking administrations and accordingly upgrading customer maintenance by zeroing in additional on factors of customer fulfillment covering innovation appropriation by customers, simplicity of convenience of e-administrations, acquiring customer's certainty, utilizing all accessible electronic channels widely and keeping up strong relations with banking staff for settling web based executing issues. In addition the expense of conveyance of eservices has heightened post-reception of innovation and brokers are mulling over imposing charges on their own customers for utilizing their ATMs, moving assets through NEFT/RTGS and other e-banking administrations which are exceptionally begging to be proven wrong. In the light of these innovative changes, this section momentarily summarizes the outcomes and deductions drawn from the examination in the space of customer maintenance and customer fulfillment according to e-banking in India.

**The significant discoveries of the examination are:**

The underlying piece of the investigation focussed on breaking down E-banking highlights based on rating agreed by test respondents on quality boundaries for public area, private area and unfamiliar area banks. Generally speaking mean score is most noteworthy for unfamiliar area banks, trailed by private area banks and is least for public area banks. Buyers have agreed most noteworthy evaluations to all e-banking highlights of unfamiliar area banks aside from one quit banking. As far as wellbeing of assets move on net, sensible help charges, Internet banking help and one quit banking, public area banks scored somewhat higher than private area banks. In the event of advantageous working hours, ATM Services, Debit card administrations, Credit card administrations, Depository administrations, Phone banking office, Innovative administrations and other IT based administrations, private area banks performed better compared to the public area banks. So based on mean score; the outcomes demonstrate better execution of unfamiliar area banks in contrast with public and private area banks.

ANOVA was performed for investigating the distinction in the methods for classification of banks in regards to e-banking highlights. ANOVA results unmistakably point towards a critical distinction in the methods for public area, private area and unfamiliar area banks in regards to e-banking highlights.

Investigation old enough gatherings shows that general mean score is most elevated for 31-45 age bunch followed by more than 45 age bunch and is somewhat lower for 21-30 age bunch. Respondents falling in the age gathering of 31-45 have given higher inclination for all ebanking highlights, aside from ATM administrations, other IT based administrations and for One quit banking. In these three e-banking highlights, age gathering of more than 45 has higher mean score. The most favored highlights arising out of results for all age bunches are: ATM administrations, Mastercard administrations and one quit banking.

Sexual orientation shrewd investigation demonstrates that general means score of e-banking highlights for females is not exactly that of guys. Higher focused on e-banking highlights for females include: Reasonable help charges, Internet banking help and One quit banking.

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